



# 2020

## Annual Report



# Contents

1. Chairman's Report 2020
2. Review 2019-20
3. Minutes of Tapuika Iwi Authority 2019 AGM  
(To be compiled on 27 November 2020)
4. Annual Audited Accounts for Tapuika Iwi Authority 2020
5. Resolutions
  - a. Adoption of the Annual Report 2020
  - b. Approve Cookson Forbes as the Tapuika Group Auditor
  - c. Approve Trustee and Sub-committee Meeting Fees for 2021-22 (unchanged)
    - Chairperson - \$765
    - Deputy Chair - \$530
    - Trustee - \$425
    - Committee Member - \$425
6. General Business

## 2020 TIA CHAIR'S ANNUAL REPORT

Whakarongo ake au ki te tangi ā te manu  
Tui, tui, tui, tuia  
Tuia i runga, tuia i raro  
Tuia i roto, tuia i waho  
Tuia i te here tangata  
Ka rongo te pō, ka rongo te ao  
Tihei mauri ora!  
Ki ngā mate maha ā ō tātou marae hūhua  
Haere, haere, haere atu ra  
Haere ki Hawaiki nui, Hawaiki roa, Hawaiki pāmamao  
Haere ki te huihuinga ō te Kahurangi  
Ka oti atu e!  
Kia koutou, te urupā ō rātou, tēnā koutou!  
Tena koutou i runga i ngā āhuatanga ō te wā  
Ko te tūmanako, kua tūtuki katoa ngā hiahia, ā, kua tae!



It is with great humility that I present this Annual Report as Chairman of the Tapuika Iwi Authority Trust to the people of Tapuika. As of 30 June 2020, the number of Tapuika individuals on the Iwi register was 3,305.

### **Key Board Priorities 2020**

#### ***Major Organisational Events***

The last 12 months have been some of the most challenging for the TIA since its inception. Major issues that have impacted on its performance include:

- The resignation of its long serving General Manager, Pia Callaghan. I would like to take this opportunity to thank Pia for her enormous contribution to her people during her many years of service. E kore e mutu te mihi atu kia koe e te whaea, tena koe e te kotuku rerenga tahi
- The TIA's operational team was released from contract with an offer to be re-employed as sub-contractors. However, none of the offers were accepted by the out going staff and so TIA established a Transition Committee to ensure continuity of service delivery for the contracts it held. It is with great pride that we can announce that the TIA has met all of its contractual requirements to date as well as pursue new contractual opportunities. The re-establishment of its operations will be a key priority for the TIA over the coming 12 months
- The impact of Covid will be felt by our iwi for many years to come and the TIA continues to put plans in place to ensure both its governance and operational activities continue in a cost effective fashion

#### ***Improve Governance Responsiveness and Performance***

Due to the ongoing nature of Covid restrictions as well as cost considerations, the TIA has met on an ad hoc basis via Zoom. This methodology has led to reduced meeting and travel costs. It is the Board's intent to open these Zoom hui to the Iwi as of next year to allow greater transparency to occur with Trust activities. In order to improve communications to its people, the TIA Board also established the monthly Turi Paru Times which has been received well by the beneficiaries. This mode of communication will continue going forward. As with the tides of the ocean, when one goes out, another will follow on its heels. We wish to farewell the following outgoing Trustees and thank them for all they have contributed during their time with the TIA:

1. Heketua Ropata (Ngāti Kuri Trustee)
2. Dean Flavell (Ngāti Tuheke Trustee)
3. Geoff Rice (Ki Waho Trustee)

It is also with great pleasure that we welcome the following Trustees on to the TIA and we wish them all the very best in their efforts to move our people forward:

1. Kramer Ronaki (Ngāti Tuheke Trustee)
2. Tamaku Pau'u (Ngāti Kuri Trustee)

As stipulated in last year's report, the Trustees met in order to discuss their ongoing sitting fees. To reiterate, the topic generated much debate with some wanting a zero fee basis while others wanted a 50% reduction with further evaluation to be had on an annual basis. The Trustees settled on a 50% fee reduction and again, this motion will be put to the floor for comment during today's AGM.

### ***Monitoring Subsidiary Performance***

The three TIA subsidiary organisations continue to get on their feet while trying to achieve the purposes for which each one was established for. Today marks a momentous occasion in regards to the history of our people. Today, the Tapuika Fisheries Trust (TFT) will finally hold its Inaugural General Meeting which was delayed by Covid-19. This event is a culmination of years' of work to bring Tapuika's fisheries assets out from under the control of Te Kōtahitanga o Te Arawa Fisheries Trust and vest them back into the hands of our people. Again, this event represents another step forward for Tapuika in its pursuit of Tino Rangatiratanga. Ka tau!

The Tapuika Holdings Ltd (THL) continues to manage the fisheries assets and has now taken over the management of the residential properties, commercial properties as well as the forestry portfolio. To reiterate, although the management of all Trust assets has been moved to THL the ownership of those assets remains with the TIA. We wish the THL Board all the very best as in its efforts to increase the wealth of our people.

The Tapuika Development Trust (TDT) has again performed admirably with a number of great outcomes for our people being achieved. It has completed all of its Ministry of Education contracts and Matawai activities are progressing satisfactorily.



## **Conclusion**

There have been many challenges over the past twelve months and there are many more to come in the next twelve. However, the TIA continues to exercise its role of due diligence to the best of its ability in order to meet these coming challenges. The financial recovery plan forms a major focus for the TIA and it is hoped that come the AGM in 2021, the TIA will be able to report that we have taken our first steps towards a more prosperous financial future for our people.

*Ahakoā teitei te maunga, ka taea te piki!  
Ahakoā pehea ra te nunui ō te ngaru ō te moana  
Ka pakaru i te ihu iti ō te waka?*

*No matter how high the mountain is, it can be climbed!  
No matter how large the waves are of the ocean  
They can be pierced by the small prow of the canoe!*

**Te Koata Rarunga, Ngāti Moko Fighting Chief**

Noho ora mai,



Dr Bryce Kihirini  
BMS (Hons), MMS (Hons), MBChB, Dip Paeds, FRNZCGP  
Chairman  
Tapuika Iwi Authority

# Review 2020

As previously outlined, the significant impacts of the year include:

- The retirement of long-serving Trustee, John Pini, due to ill health;
- The resignation of TIA's long-serving General Manager, Pia Callaghan, in January;
- The establishment of the TIA Transition Committee;
- The resignation of several TIA staff members and the winding up of the TIA operational arm; and
- The arrival of the ngangara Covid-19 in March and all its far reaching impacts on our people and our cultural practices.

As TIA moves forward, the re-establishment of its operations is a key priority. However, essential mahi still had to be done and Board is grateful to those Trustees who were able to koha their time in order to get contracts completed on time and at minimal expense to the Iwi. Tena koutou katoa!

## Taiao

Our local land, waterways, flora and fauna, air and sea environs are unique to the takapū. As Tapuika, we have a collective responsibility to ensure that our mokopuna can enjoy these taonga. The TIA wishes to thank our Iwi and certain tauiwi living in the takapū for supporting its efforts in preserving te taiao. Balancing land and water use against degrading the taiao will be an ongoing issue and requires ongoing diligence.

- **Cultural Monitoring:** Besides taking the opportunity to comment on or initiate a study for any works requiring resource consent, such as ground disturbances in the vicinity of sites of known cultural significance or ground water discharges near waterways or catchment areas, TIA has ensured that certain protocols are followed if there are any accidental discoveries of culturally significant taonga (including koiwi). TIA can also insist that when there is risk of disturbance, that an iwi/hapū registered cultural monitor is in attendance.
- **Te Maru o Kaituna:** Consultation was initiated on the *Draft Action Plan* for seeing its aspirations on the mauri of the awa come to life.
- **Pah Road Wetland Development:** This whenua was part of Tapuika's Treaty of Waitangi Claims Settlement Package and it has taken many years to get agreement with Ngāti Whakaue and the BOPRC to have the Deed of Title transferred into the name of the two iwi. E mihi ana kia Geoff Rice korua ko Dean Flavell mo tou korua whakapau kaha mo te whenua nei na! The TIA wishes them both well as they have now retired as trustees for TIA and TFT.
- **Te Mana Whakahono a Rohe:** This is an agreement that aims to give Tapuika some certainty and consistency in the way that BOPRC (and potentially other local bodies) engage with the iwi. Deliberations received a boost with the support of Tina Porou, a leading environmental planner. Progress on this project has been stifled due to the lack of funding.

## Group Investments

In December 2019, the TIA Board agreed to shift the management of the residential properties to THL. This decision gave the THL Directors general oversight of TIA's residential, commercial, financial investments and fisheries assets. Some of the exciting initiatives for the Group include:

- **Kawerau Dairy:** This project is still in its establishment phase and its Directors are actively seeking to raise more venture capital to stabilise operations following the impact of Covid. Despite delays, production projections still look promising as the global economy recovers and we all move forward into the new 'normal'.
- **New Builds:** Situated at Fairview Drive that should be completed in December 2020. Along with the new builds on Cameron Road, these have been a sound investment.
- **Substantial Maintenance and Repairs:** These are underway on the remaining properties that require it.

## Te Ako

The education space has been characterized by the progression and completion of a number of substantial contracts:

- **Manawhenua Scholarships:** These scholarships of \$8,000 towards teacher training studies were offered to Tapuika uri studying in this field. Six applicants were granted scholarships. Unfortunately, one withdrew from her training due to the impact of Covid but the rest either successfully completed their studies or remain on track for doing so. Several recipients indicated their intention of attending today's hui and the TIA wishes to acknowledge all of their commitment to their studies despite the challenges they faced during this year of uncertainty. Tena koutou katoa!
- **Te Hurihanganui:** This project supports communities to work together to address racism and inequity in the education system so that they can accelerate the achievement and well-being of ākonga Māori and their whānau. What works in communities such as Te Puke will then be built back into the education system to give a transformational shift. The TIA wishes to acknowledge Jo'el Komene's efforts for representing TIA's interests in this space.
- **Te Kāhui Ako:** TIA has put its support behind the community of kura in the Takapū. These learning places develop shared goals that ensure all akonga can flourish. The TIA is almost ready to sign its first Relationship Agreement with Te Puke High School that will focus on a shared approach to improving the educational outcomes of Tapuika uri who attend this kura.
- **Tapuika Curriculum Framework (TCF):** The TCF has been developed from the Tapuika Historical Account that was prepared for the Tapuika Claims Process to ensure there is a high quality resource that has been validated by Tapuika Kaunihera Koeke that is available for akonga both in the Takapū and externally. The TCF has now been approved for roll out by both the MoE and Kāhui Ako and it has been approved in principle by the Kaunihera Koeke. The next phase of the project will be to look at whānau feedback as to how the TCF can be improved. The TIA is also exploring ways for it to be in control of the professional learning and development that is associated with the TCF and it is one of the forerunners for this type of work in the country.

There remains a lot of work to be done but when we work together, we can achieve great things! Na taku rourou, na tau rourou, ka ora ai te Iwi! Tena koutou katoa!